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Project Orange Objective

Increase customer engagement and drive brand loyalty through a more personalized conversation.

Project Orange is a market segmentation endeavor designed to improve customer acquisition and loyalty with specific high-value Marriott customers.

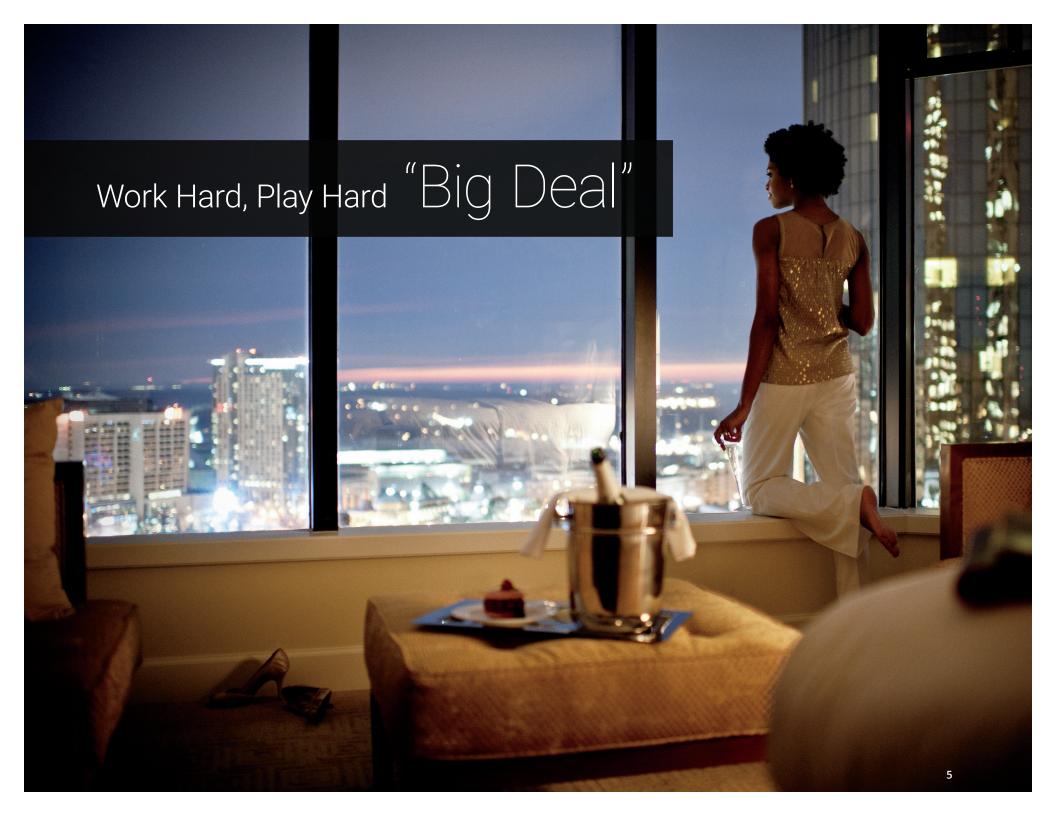
Segments are determined by travel behaviors, marked by shared traits and preferences. This information helps to shape specific personas to whom communications and content are adapted – allowing Marriott to suggest more persuasive and more relevant offers to each individual.

Our goal is to get a baseline temperature of these segments now and drive engagement upward through directed conversation.

1.00 / Work Hard, Play Hard

1.01 / WHPH Segment Profile

1.02 / WHPH Campaign: "Big Deal"



Work Hard, Play Hard (WHPH) Segment Profile

GOAL: We want to win their loyalty

Who Are They?

Can't stop. Won't stop.

WHPHs seek out challenges in their careers and their free time – a streamlined, statusconscious high flyer with a sweet stash of points, perks and miles to prove it. They are extremely tech-savvy – always on the lookout for ways to improve efficiency.

Constantly on the go, the WHPHs travel opportunistically and look to lodging as a tool to fuel their efficiencies. From exercise to transportation to uninterrupted connectivity, they value the seamless stay and service that matches their stride.

What Matters to Them?

Locations Near work meetings with optimal access

to dining, entertainment and culture

Details No hassles, plenty of plugs, comfortable

place to work, comfortable and quiet for

sleeping, quick check-in

Points Accumulate points, redeem for leisure

stays, maximize benefits

Play Better fitness facilities, restaurant options,

entertainment and culture

What Do They Want From Us?

WHPHs expect responsive service and appreciate recognition. As power-travelers, they enjoy accumulating (and maximizing) points, often choosing specific properties in order to aggregate more. Although much of their travel is work-related, WHPHs are strategic with plying work travel to accumulate points and perks for vacations as well.

WHPH Key Demographics

TRAVEL DAYS/YEAR:

34 business 8 leisure

AVERAGE AGE:



11% Generation Y

41% Generation X

48% Baby Boomers

INCOME:



70% above \$100K

30% below

MARITAL STATUS:



83% married

17% single

Common Marriott Benefits That Resonate With WHPHs

Want to catch their eye? Talk about these:

Locations

- Over 4,200 properties worldwide
- · Stay in the center of it all with prime locations

Efficiency

- Free & fast Wi-Fi
- · Mobile check-in and checkout
- · Mobile concierge requests anytime, anywhere
- Plenty of plugs

Details

- Optimized work spaces in rooms
- · Comfortable beds, luxurious linens, spacious rooms
- On-site restaurants and bars
- · Staff recognition of status

Points

- Plenty of earning opportunities (MegaBonus, Redemption Reload, MRCC)
- Accumulating points to redeem for leisure stays
- Extra points specials at select hotels
- Elite status to partners like Hertz

Play

- · Access to dining, entertainment and culture
- 24-hour state-of-the-art fitness facilities
- Spa services to relax and recharge

^{*} For marketing purposes, not yet validated in copy testing.

Mapping the WHPH Personality

EGO

How WHPHs see themselves

DRIVEN

POWERFUL

COSMOPOLITAN

INTERESTING

INTELLIGENT

DISCERNING

TASTEFUL

STRATEGIC

EFFICIENT

SUCCESSFUL

ACTION-ORIENTED

RESULTS-DRIVEN

OVERACHIEVER

CHALLENGE-SEEKING

ADVENTUROUS

PERCEPTION

How others see them

SUCCESSFUL

WELL-TRAVELED

AMBITIOUS

SMART

DRIVEN

OVERACHIEVER

EXPERIENCED

KNOWLEDGEABLE

IMPATIENT

SELF-IMPORTANT

DEMANDING

ATTENTIVE TO QUALITY

FOCUSED

DRIVERS

What they value

MONEY

POWER

RECOGNITION

KNOWLEDGE

EXPERIENCE

STATUS

RESPECT

LUXURY

TIME

EFFICIENCY

PROFESSIONALISM

ORGANIZATION

APPRECIATION

NO DISRUPTIONS

Work Hard, Play Hard (WHPH) Campaign

"Big Deal"

WHPH communications are designed to treat members like they are something special; differentiating Marriott's properties by highlighting their efficient locations, focusing on amenities and services designed to make business travel seamless and leisure travel exceptional, and on ways to maximize rewards and earnings activities.

- · Recognize them in a very forward, literal manner
- Then, mention one of Marriott's key benefits
- Feature imagery of a leader in various forms of work and play
- Copy tone: bold, direct, human and playful

Messaging Keywords & Phrases

Use these strong, bold, personalized phrases to 'recognize' WHPHs:

- You're kind of a big deal
- Expect the world from us
- We saw you coming
- We'd know you anywhere
- We've got your back

- Just like you
- Master your universe
- While you conquer the world
- You're going places
- Show [City] who's boss

Creative Copy Samples

The following are examples of ad creative and email copy that have been used to speak to WHPHs. Note the use of powerful "leaders" in scenes of both work and play, along with the strong, bold language and status recognition in the copy.

We'd know you anywhere

You're kind of a big deal, Karen. With 14 trips already under your belt in 2015, you're going places – lots of places! And we're pretty thrilled that with all your options, you choose to stay with us. So as a special thank-you to someone who stands out from the crowd in every way, we'd like to send you this personalized gift so we'll always see you coming.

We've got your back

You're going places Jennifer – and we love being part of your plans. As a top-tier traveler, you're kind of a big deal to us, so we want your experiences with Marriott – even online – to be truly exceptional. In the coming year, expect to see big updates such as desination-specific recommendations, unique rewards and exclusive upgrades.

Campaign Photography

Show them they're the boss!

The WHPH photography style is bold, high-quality and feeds the WHPH's perception of his or herself.

The following are some things to consider when choosing photography for the WHPH:

- Feature leaders in various forms of work and play
- Speak directly to their active lifestyle
- Show them we understand they are a big deal
- Use only the best sharp colors, bold angles, strong features
- Incorporate key benefits that resonate













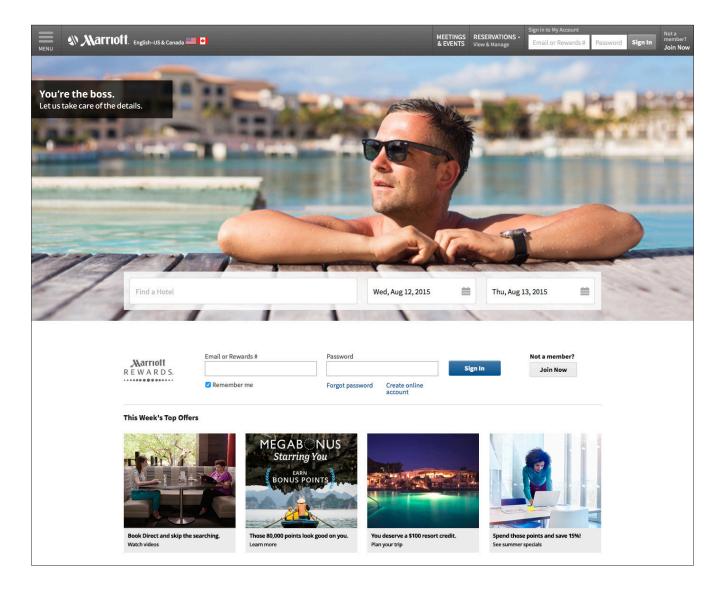




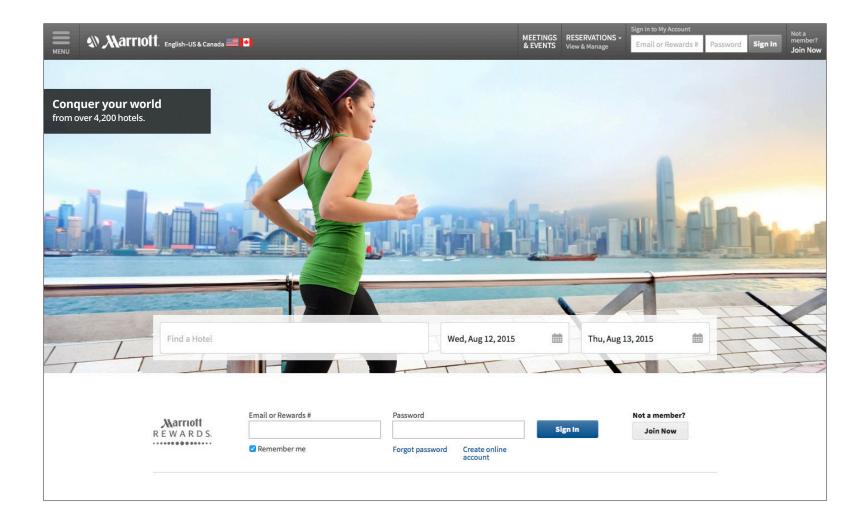


Website Imagery

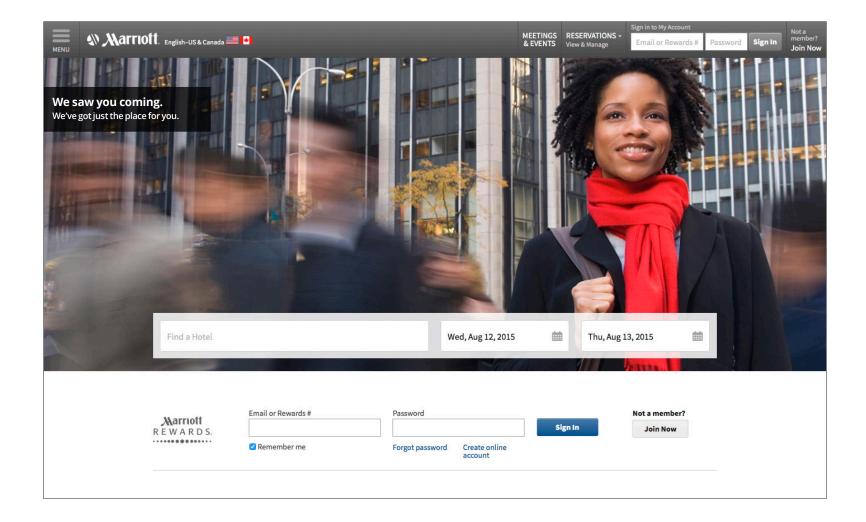
When the WHPH visits this personalized home page, he recognizes the unique imagery and bold language he has seen in emails, social media and display ads. Even the tiles are customized to his style.



WHPH hero image with messaging overlay



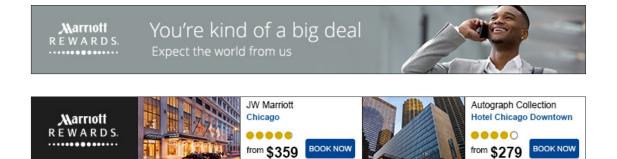
WHPH hero image with messaging overlay

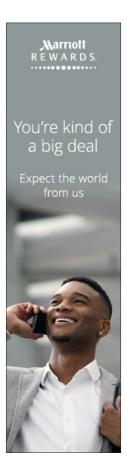


Banner Ads

The "Big Deal" campaign uses a combination of "thoughtful leader" imagery and language that first recognizes the WHPH and then expands on the benefits that are most important to him.

* Note: The samples shown are static images of animated banners.

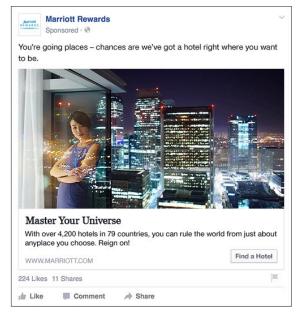


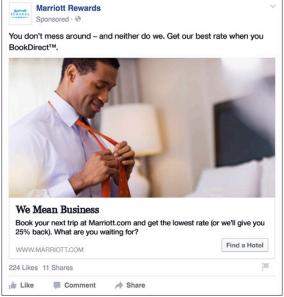


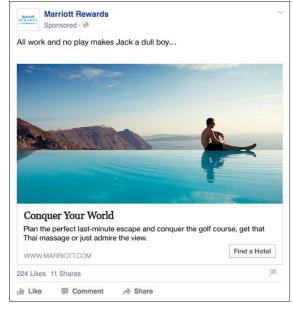


Facebook Ads

Facebook advertising allows us to go even bolder with our tone – using attention-grabbing one-liners, detailed benefits descriptions and the attractive imagery the WHPH is accustomed to.

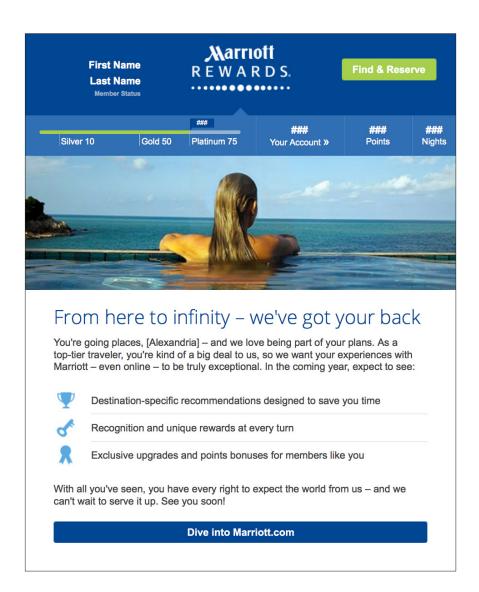


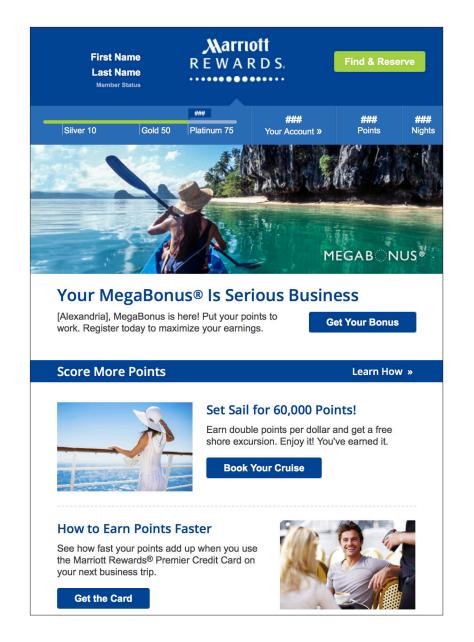


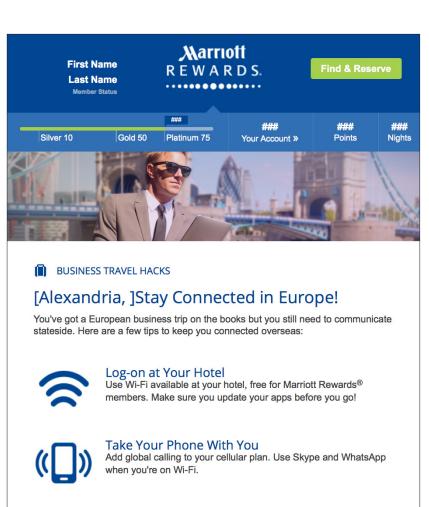


Email

Email communication allows for an even more personalized and directed conversation with the WHPH segment. Offers are curated especially for the interests of the WHPH. Language and imagery follow the same tone we established during the customer acquisition phase and the relationship is cemented through specific benefits conversation.







Don't leave home without dual voltage electronics, electrical

adapters & a power strip with USB ports.

Plan Your Trip

Pack the Power

2.00 / Travel Still a Treat

2.01 / TSAT Segment Profile

2.02 / TSAT Campaign: "Ahhhmenities"

Travel Still a Treat "Ahhhmenities"



Travel Still a Treat (TSAT) Segment Profile

GOAL: We want to win their next trip

Who Are They?

Little Things Go a Long Way!

For TSATs, getaways are fewer and farther between, and therefore, still special. TSATs appreciate the little details – luxuries and small splurges – that differentiate their travel experience from their time at home, whether on the road for business or pleasure. They're enticed by amenities and upgrades, and they enjoy positioning themselves where the action is.

When speaking to TSATs, we want to feed their love of travel, romanticize the escape they're craving and echo their fun and lightheartedness.

What Matters to Them?

Experience Central location, good views, plenty of

restaurant options, proximity to culture,

upgraded amenities

Interiors Spaces to enjoy their experience

and relax

Staff & Service Friendly staff, knowledgeable concierge,

appreciation for the little details

What Do They Want From Us?

We can catch the interest of the TSATs by elaborating on their experience: pointing out the details and benefits that matter the most to them. TSATs will take notice of things like good coffee, on-property dining and interesting attractions nearby. They will also notice amenities such as free breakfasts, # of nights free, room upgrades and more. Consistently detailing the quality of the experience of Marriott brands combined with location and price will bind the TSAT segment to Marriott.

TSAT Key Demographics

TRAVEL DAYS/YEAR:

7 business 8 leisure

AVERAGE AGE:



17% Generation Y

44% Generation X

38% Baby Boomers

INCOME:



63% above \$100K

37% below

MARITAL STATUS:



78% married 22% single

Common Marriott Benefits That Resonate With TSATs

Want to catch their eye? Talk about these:

Experience

- Unique properties in over 4,200 locations worldwide
- · Centrally located for easy access to culture and dining
- · Amazing spas to unwind in
- Swimming pools
- · Bar or lobby scene

Interiors

- · Comfortable, spacious rooms
- Optimized work spaces
- Luxurious linens, plenty of pillows
- · Designer toiletries
- Free Wi-Fi to keep in touch with work and family

Staff & Service

- Mobile requests for extras anytime
- Knowledgeable concierge to help with local recommendations
- Upgrades and perks

^{*} For marketing purposes, not yet validated in copy testing.

Mapping the TSAT Personality

EGO

How TSATs see themselves

THOUGHTFUL

WELL-ROUNDED

LIFE BALANCE-ORIENTED

BALANCED

TASTEFUL

INTERESTED

CURIOUS

HELPFUL

KNOWLEDGABLE

COSMOPOLITAN

PERCEPTION

How others see them

FRIENDLY

OPEN

TOURISTS

INDULGENT

FUN

CLEAR PRIORITIZERS

LIFE LOVERS

DRIVERS

What they value

EXPERIENCE

LUXURY

TIME

NO DISRUPTIONS

PERSPECTIVES

ATTRACTIONS

LOCAL

DETAILS

CULTURE

SOLITUDE

Travel Still a Treat (TSAT) Campaign

"Ahhhmenities"

TSAT communications are designed to differentiate Marriott's properties by romancing the experiences they offer, their attention to the little details that make a difference and the services and benefits that make every stay a treat.

- Lead with the quality of the Marriott experience
- A play-on-words that refers to hotel benefits
- Delight them with small, pleasurable details and perks and with valuable add-ons (even insider tips) they hadn't considered
- Excite them with ideas for packing more into their days. Show images that embrace the escapist and joyful aspects of travel.

Messaging Keywords & Phrases

Use these play-on-word headlines to refer to Marriott's benefits that resonate with TSATs:

- Cloud Computing (beds)
- Charging Station (room)
- FaceTime (free & fast Wi-Fi)
- Social Network (happy hour)
- Plug and Play (in room benefits)
- Multi-tasking (multiple fun activities)
- Central Processing Unit (location)
- Search Engine (concierge)

Use these phrases to speak in a playful, inspirational tone to TSATs:

- Embrace the Ahhhmenities
- Check in and bliss out
- Relax, Refuel, Recharge, Repeat
- Recharge the batteries that matter most: yours
- Plan your escape
- Breathe deeper
- Relax, we've got you covered

Creative Copy Samples

The following are examples of ad creative and email copy that have been used to speak to TSATs. Note the use of people in various scenes of rest, relaxation, and enjoyment along with a tone that is playful and lighthearted.

Your Search Engine

Our concierge staff is at your service. We know you're looking to explore and see the sights, so use us for all we're worth. That romantic little cafe that only locals know? Check! How about that secret after hours club with no sign? Check! When you're traveling count on our experts to give you the low down on the high life.

Social Network

Who said business travel needs to be busy? Kick back and have some fun. Our social spaces are arranged for daily mingling and mixing. We think if you're gonna travel it should be a treat. Plan on tasty cocktails, fresh finger food and plenty of smiles.

Campaign Photography

Treat them to some eye candy!

The photography style feeds the TSAT's desire for travel that is fun, memorable and a little bit indulgent.

The following are some things to consider when choosing photography for the TSAT:

- Pick beautiful, high-quality imagery showing people having fun, relaxing and enjoying life
- Use unique vantage points to create an interesting composition
- Pay attention to the details because quality matters to the TSAT
- Choose warm colors, friendly people, happy imagery
- Incorporate key benefits that resonate













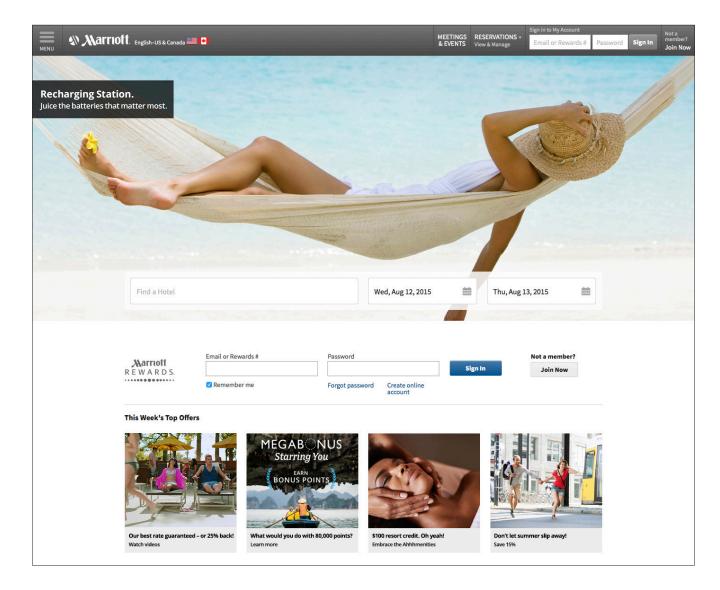




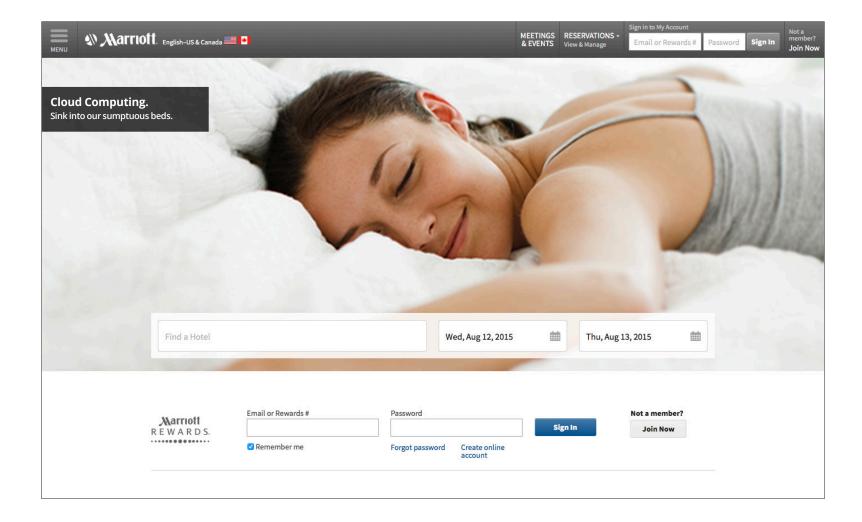


Website Imagery

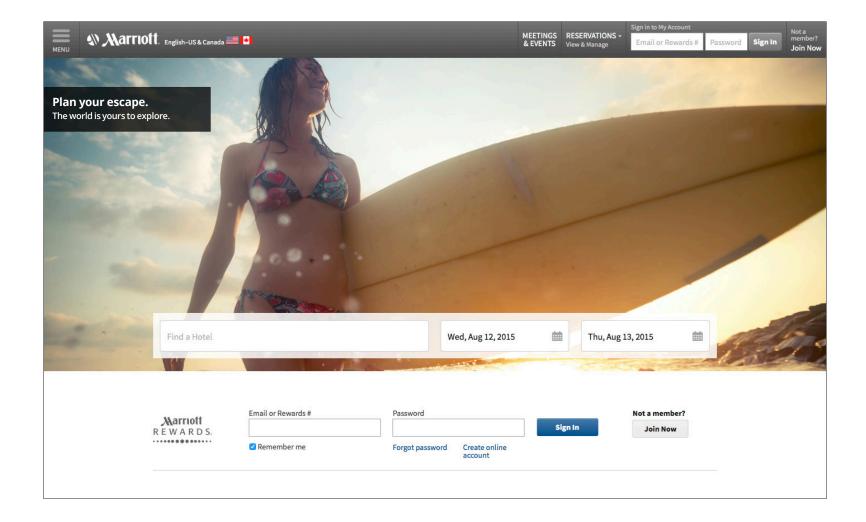
When the TSAT visits this personalized home page, she is automatically transported to an aspirational, compelling travel scene that draws her eye to the hotel search below. Even the tiles are customized to her style.



TSAT hero image with messaging overlay



TSAT hero image with messaging overlay



Banner Ads

The "Ahhhmenities" campaign uses a combination of beautiful imagery with fun, lighthearted copy that uses a play-on-words style of business words with targeted benefits descriptions.

* Note: The samples shown are static images of animated banners.

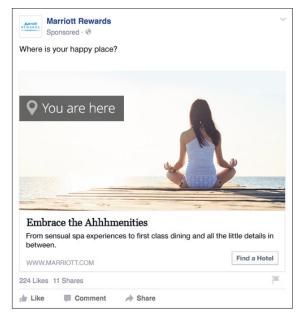




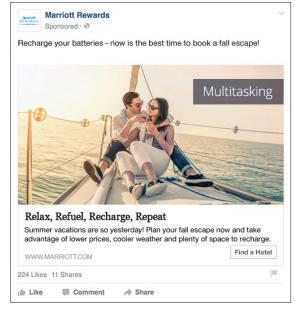


Facebook Ads

These Facebook ads allow us to really expand on the fun, quirky language and attention-grabbing visuals that the TSAT has come to know throughout our campaigns.

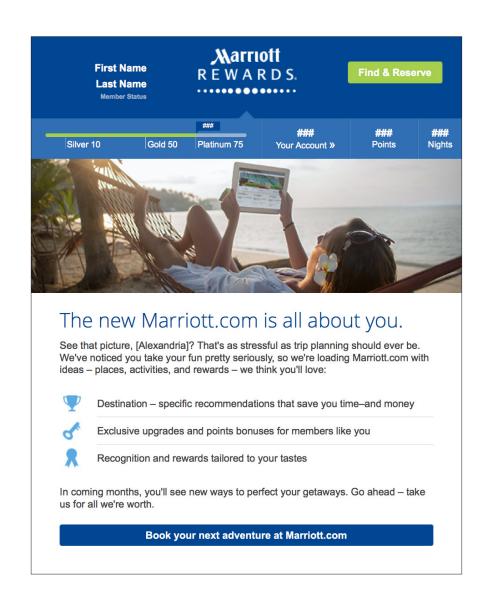


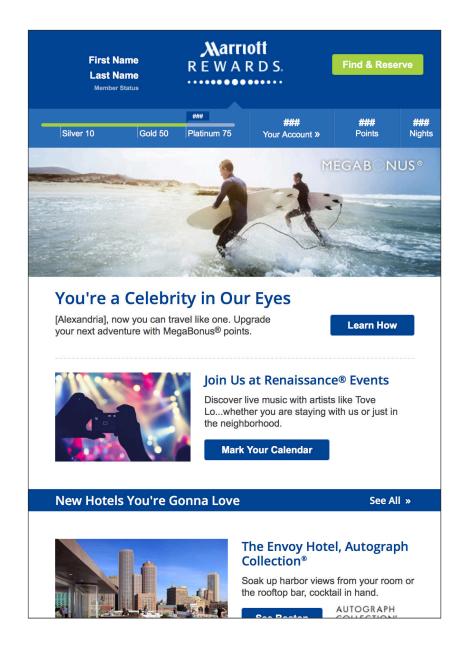


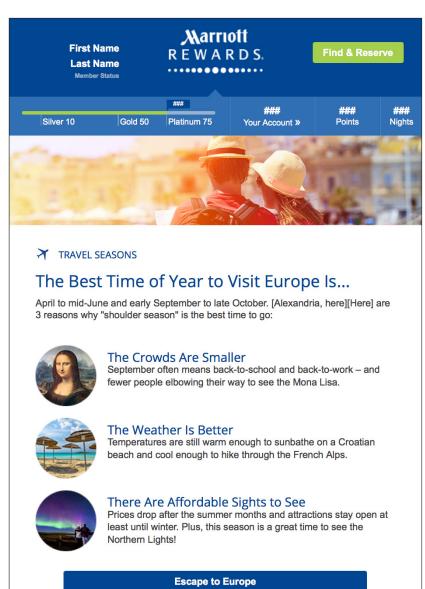


Email

Email communication with the TSAT allows us to fully develop the relationship that we've established during acquisition. The emails are full of aspirational travel experiences, offers and content that is meant to inspire. The tone is fun, lighthearted and personal.







3.00 / Marriott Brand Messaging in Project Orange

3.01 / Luxury & Lifestyle Brands

3.02 / Signature Brands

3.03 / Select Service & Extended Stay Brands

Marriott Brand Messaging in Project Orange

Strengthen brand awareness and loyalty through targeted portfolio messaging

Marriott's portfolio of brands are some of the most recognizable in the world and each individual brand is essential to it's strength. This chapter seeks to clarify brand proof points with a focus on those that resonate within each unique segment.

By reinforcing the proof points that speak to each Project Orange segment through portfolio level messaging, we can help build awareness for your hotel brand and ultimately drive bookings from these high-value segments.





























Luxury & Lifestyle Brands + Project Orange







AUTOGRAPH COLLECTION® HOTELS







Proof Points That Speak to WHPH



Exceptional attention to detail

Warm, relaxed, refined ambiance

Legendary service

World class golf

Commitment to fulfilling even the unexpressed wishes & needs of guests



Life enriching experiences

Attention to detail

Luxury without pretense

Intuitive service without getting in the way

Organic-inspired spa treatments

State of the art fitness facilities with organic snacks

EDITION

Sophisticated, unique, modern spaces

Centrally located in the hottest cities

Dining & entertainment options from people "in the know"

A unique brand of cool

Complimentary Wi-Fi & 24-hour fitness center

AUTOGRAPH COLLECTION®

Luxury redemption experiences

Amazing destinations

Desired locations

$\underset{\text{hotels}}{R}$

Business unusual

There's always room for music (& more) on your next business trip

Inspiring meeting spaces

Mobile check-in & out



Convenient urban location

Sleek & modern

Low rates & high design

Vibrant hotel bars

"Media salons" that are bookable for short meetings



Stylish, high energy

Furiously fast Wi-Fi

Seriously comfortable bed

Fresh coffee brewed every morning

Proof Points That Speak to TSAT



Exceptional luxury experience

Enjoy a truly local experience / Immerse yourself in a city

World class spas

Commitment to fulfilling even the unexpressed wishes & needs of guests



Attention to detail

Service & style

Little touches that add up to exceptional experiences

Authentic cuisine with local flavor

EDITION.

Beautiful, unique interiors

Personal, friendly service

Outstanding dining & entertainment

The little details. like specialty programmed iPods® and iPads® and amenities for kids

AUTOGRAPH COLLECTION® HOTELS

Amazingly unique, beautiful properties

Story behind each property

Desired vacation destinations

RENAISSANCE® HOTELS

Rlife LIVE events

On-site Rnavigators to discover the local scene

Inspirational destination properties

Own the evenings: discovery hour

as you go; collect experiences

Unexpected luxuries

Discover the world

Great locations to fully experience the city

An escape, an oasis, something better than home

Stylish & modern for a good value

Vibrant hotel bars



Just like home, but with a bartender

Affordable boutique hotel with style & soul

A fun living room where things are always happening

Funky, fun details

Signature Brands + Project Orange





Proof Points That Speak to WHPH



Over 500 locations worldwide

Mobile check-in

Mobile requests

Meeting spaces

Healthy vending options

24 hour fitness facilities

On-site restaurants



Free Wi-Fi

Convenient dining options

Comfortable rooms

Proof Points That Speak to TSAT



Over 500 locations in any destination you can dream

Bartenders in residence / Bars as a destination

Take a Go-Pro for a spin

On-site restaurants

Mobile requests



Free Wi-Fi

Convenient dining options

Comfortable rooms

Select Service & Extended Stay Brands + Project Orange











Proof Points That Speak to WHPH

COURTYARD®	SPRINGHILL SUITES®	Residence Inn® Marriott	TownePlace suites Marriott	FAIRFIELD INN&SUITES® Marriott
Social spaces for work or relaxing Convenience of bistro 1000 locations in 38 countries 24-hour fitness facilities	Hot breakfast with healthy options More space in suite Free Wi-Fi throughout 24-hour market Business center Fitness center Conveniently located near business destinations, dining & entertainment	More spaces & places to maximize your stay Groceries delivered to your door Mix events Hot breakfast & healthy options Free Wi-Fi in all suites and lobbies Fitness center equipped with TVs Business center services	Free Wi-Fi Full kitchens Free hot breakfast & all day coffee Custom Container Store® closets Over 250 locations in US Close to work destinations, dining & shopping In a Pinch market Business center Fitness center	Over 700 locations across US, Canada, Mexico Modern rooms Ample workspaces Free Wi-Fi Mobile check-in Hot breakfasts & healthy snacks 24/7 fitness center

Proof Points That Speak to TSAT

COURTYARD®	SPRINGHILL SUITES®	Residence Inn® Marriott	TownePlace SUITES® Marriott.	FAIRFIELD INN & SUITES® Marriott
Social spaces Attention to details like Paul Mitchell® Grooming Essentials & Starbucks coffee	Great outdoor spaces /firepits Spa-like bathrooms Free Wi-Fi Upgraded beverage & food options Free hot breakfast Swimming pools Paul Mitchell bath products Convenient locations to sites & stores	Family-friendly amenities Complimentary Paul Mitchell® products Mix events Free Wi-Fi Outdoor spaces with barbeque & fire pits Fitness center equipped with TVs Pets accepted	Full kitchens Free hot breakfast & all day coffee TowneMap to discover local spots Outdoor patios with grills In a Pinch market with local favorites, snacks & beverages Comfy bedding & sleep sofas Pool Space to unpack with The Container Store® elfa® closets Paul Mitchell bath amenities	Over 700 locations across US, Canada, Mexico Friendly, responsive staff Modern rooms Hot breakfasts & healthy snacks Swimming pool

