



### Today, we will discuss...

- Creative MAU competitive examples and design and content inspiration
- **Strategy** Business objectives, program goals and test & learn agenda
- Process Initial process and workflow enhancement ideas
- Next steps





# Let's review our direct & indirect competitors' monthly member communications

We'll discuss:

What we *like*, What we *wish*, & What we *wonder* 



# **Direct Competitors**





**SL:** Your Hilton Honors Monthly Statement **PH:** Get the latest information about your membership here

#### What We Like

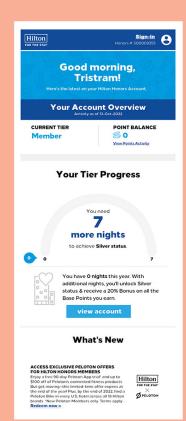
"Good morning, Tristram!" messaging
"What's New" section header

#### What We Wish

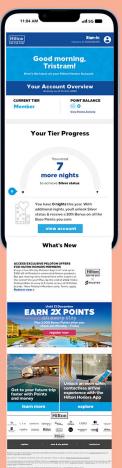
Bring in intro messaging accurately

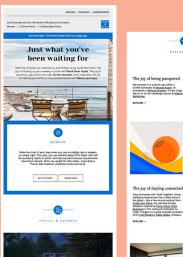
#### What We Wonder

Is there 3<sup>rd</sup> party tech that will allow us to accurately message by time of open













The joy of keeping cool



The joy of passionate pursuits









The joy of starry nights

Share stories under the stars with a glamping adventure at Ventana Big Sur







SL: Your Account Summary: Just What You've Been Waiting For PH: See the people you love. Reconnect with places you treasure.

#### What We Like

"Just what you've been waiting for" tone of voice Clear section dividers Clean & organized layout

#### What We Wish

Make the MAU more **enjoyable** to read Easily scannable with digestible & organized content

#### What We Wonder

Is there higher engagement when the members account information is divided around a visually engaging hero?



at Miraval Berkshires.

# IHG° HOTELS & RESORTS

**SL:** {NAME}, your October Newsletter: Dine Out for Good at Family Meal **PH:** Plus: See The Soul Rebels in Dallas, meet Shane in Atlanta, eat burgers in Seattle + more.

#### What We Like

Communicates brand initiatives Clean & organized layout

#### What We Wish

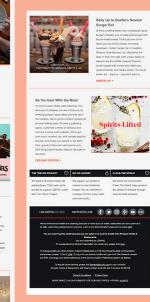
Create opportunity to increase brand loyalty through this communication

#### What We Wonder

Is there enough brand initiative content to message monthly? (ex. Current messaging to donate to relief efforts in Syria & Turkiye?)



your next trip to Mallorca.





#### Eat, Drink + Do Good

At Kimpton, we believe in the power that food and drink have in connecting people. That's why, starting November 3, our Kimpton restaurants across the country are offering special Family Meal menus in support of our longtime partner No Kid Hungry Join us for Family Meal with your friends and family, and help close the gap on childhood hunger.

#### FIND A FAMILY MEAL



#### Kimpton Off The Record: The Soul Rebels

You up for a big brass party? Next in our Intimate music series is The Soul Rebels, and this eightmember collective is nothing if not a dynamic, Jazzy, uplifting, good time. The Soul Rebels have been riding high since performances with Katy Perry and DMX, and on MPR's Timy Desk series and The Late Show with Stephen Colbert. But you can see them up close and personal at Kimpton Pittman Hotel in Dallas, TX, on Thursday, October 13. We'll meet you in the front row.

GET TICKETS >



#### The New Kimpton Shane is Now Open

There's no better way to get to the heart of midsown Atlanta than a visit to the new Kimpton Shane Hotel, nested in this buzzing, vibrant arts and commercial district. Take in up-and-coming a district. Take in up-and-coming and performances at some of Atlanta's most popular venues by night. Finish your day with a mouth-watering botanical cocktail at Aveiline before heading to your plush noom to plan tomorrow's adventures.

MEET US IN MIDTOWN >



#### Best Things To Do In Mallorca

The largest of Spalin's Baleant Islands, Mallorca is an azurecolored jewel. Our new hotel on the island, Kimpton Aysla Mallorca, is tucked away in lush gardens with a modern wellness focus and two picture-perfect pools. Within walking distance is the Island's top offic ourse, secinic hiling trails and countless sparkling beaches. From its chaming villages to its top-notch local cuisine, we've got the details on everything you need to know for your next trip to Mallorca.

ISLAND DREAMING >



# **Indirect Competitors**







eliow in the footsteps of Bedouin tribes amid the dunes of the Rub' al Khaii. Soar abo Andalusian shores in southern Spain. Or uncover the cultural wonders of Mocambigu. As another year of travel bedons, we've selected five once-in-a-lifetime escapes to



Sri Lanka — a tropical island paradise

from lash jungle and mountain to room placetories to pain-froged beaches and just waiting to be explored.

| DataONE MORE



Indulge in the best of Anantara

From beach to day to priotine nature, experience authentic Livary with the very befilled at Anantara hostics and reservic around the world. Expidence our most popular rat
and stars planning your med resizes boday.



Andaman discoveries — Thailand Set sail on a kaucious seafaring adventure on the sparkling waters of the Andaman Sea with your every need catered to. Sp Champage on the dock of your baucious yeels. Societies in supplical waters. Wittens the san set on another perfect day in Probets.

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EXPLORE MORE





**SL:** February edition: Once-in-lifetime escapes, a Maldivian legend & Asia discovery **PH:** Inspire your journey.

#### What We Like

Vibrant & engaging imagery
Mix of full-width & 2-column modules to vary the layout
Mobile app download in footer

#### What We Wish

Hotel feature module to spotlight new opening in a beautiful way to break up content

#### What We Wonder

Do members receive the benefits banner at the bottom? And if so, does it still get engagement?



SL: It's Here! Your January Update, Special Offers and More PH: New Adventures Await

#### What We Like

Clear section dividers & use of iconography Small mobile app banner

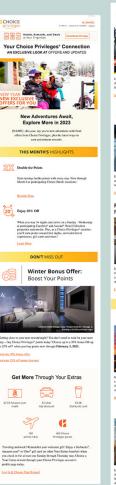
What We Wish

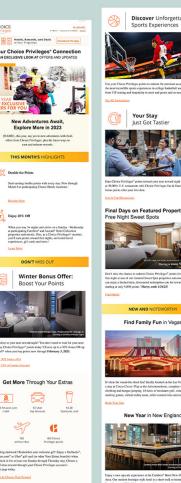
More scannable sections

What We Wonder

Is a small mobile app banner that's always on a good idea?



















Don't miss the chance to redeem Choice Privileges® points for a discounted free night at one of our featured Sweet Spot properties nationwide, where you can enjoy a limited-time, discounted redemption rate for reward nights-starting at only 8,000 points.3 Hurry, ends 1/31/23!

Find Hotels

NEW AND NOTEWORTHY

Find Family Fun in Vegas

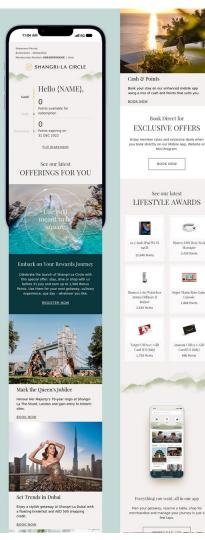


It's time for round-the-clock fun! Ideally located on the Las Vegas Strip, book a stay at Circus Circus! Play at the Adventuredome, complete with indoor rock climbing and bungee jumping, 18 holes of miniature golf. video arcade, midway games, virtual reality room, roller coaster rides and more.

Book Your Stay







3,450 Points

1,880 Points

Card (US Only)



**SL:** Your Shangri-La Circle Account Summary **PH:** Statement Period: 01/04/2022 - 30/04/2022 Membership Number: 69010505XXXX

#### What We Like

Beautifully designed layout Clear, scannable sections Mobile app module

#### What We Wish

To begin and book end the MAU with a nice treatment so it feels like one cohesive story

#### What We Wonder

Is there an opportunity for a "Book Direct" message to reinforce that members get the best rates?

# Inspiration & Thought Starters



### Enhanced Personalization

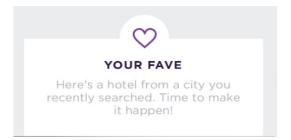
### **Uber**



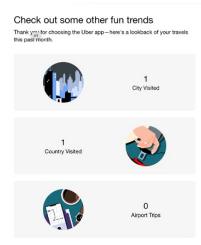
# Good morning, Tristram! Here's the latest on your Hilton Honors Account.

 Timely messaging depending on time of open

### Hotel Tonight



 Pull in of most recent hotel search, or a "favorite" data point (most frequented brand, destination, etc.)



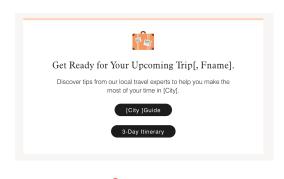
Extra data point personalization



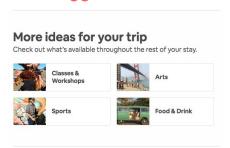
### Enhanced Personalization

Upcoming Trip module with additional targeted content & widget ideas

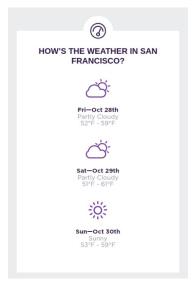
#### MARRIOTT BONVOY TR/IVELER...



∕o\ airbnb



#### Hotel Tonight



### ∕o\ airbnb

#### A local's guide to a perfect day in Sonoma

#### Morning Take a walk along the beach in Bodega Bay





Grab a picnic lunch in Guerneville



Afternoon Sun and swim in the slow-

moving Russian River



Cocktail hour Stop by a winery to sample Sonoma's most famous product



#### Evenina

Dinner, then chill out at your Airbnb with friends

Whether it's a romantic getaway, a family get-together or a spontaneous wine adventure with your friends, pack up the mini-van or party bus and start your summer vacation in Sonoma.



### Enjoyable, Scroll-worthy Content



# ANANTARA

#### If you're up for something different

There's lots to do in Seattle, the Emerald City: Take a hike to Pike Place Market for local treats and vinyl records. Or a literal hike on Mount Si. Get sky high on the Space Needle. Get inspired by the European master





Visit Seattle

Travel guide



#### Tips for your next trip

Ű

#### Make "no pressure" plans

For a sense of stability, make a few stay and lunch/dinner reservations. Then leave the rest up to whimsy: Stumble into a cute cafe. Or find an ancient map in an antique shop.



#### Get not-to-be-missed tickets in advance

Excited about an exhibit? Want to visit a historic landmark? Research ahead of time to see if you need tickets. This helps you avoid long lines or not getting in at all. Less stress is best.



#### Pack light if you can

Trust that anything you may need you can find at your destination. Pack as little clothes and tolletries as possible to leave extra suitcase space. This makes room for that perfect outfit. Or tasty pastries and candy. Maybe that decor piece you never knew you needed.



#### Snack Fact Of the Day

Financial aid is so complex that US college grads left behind \$3.75B in free aid in 2021

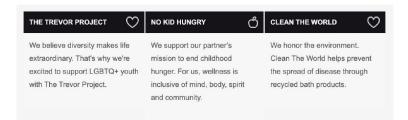
Hotel feature • Tips • Fun fact





# Brand Loyalty

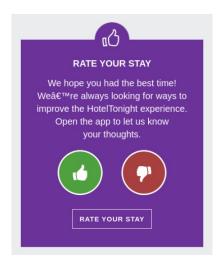
# IHG\* HOTELS & RESORTS



Increase brand loyalty by showing which initiatives Marriott supports



### Hotel Tonight



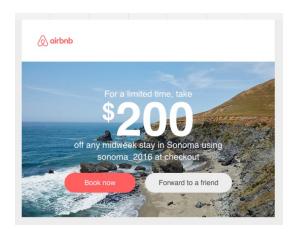
Show members we care about their feedback

 Show how the greater community is interacting with Marriott to reinforce loyalty



## Brand Loyalty

### 



Sharing among friends to increase loyalty



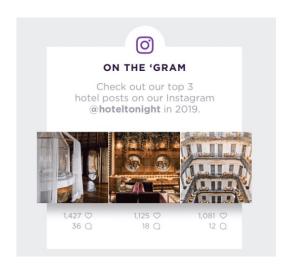
#### Refer. Earn. Repeat.

Share your code with friends who are new to Lyft, and you'll both get free credit when they take their first ride. Win-win.

lyft.com/invited/SMILESDAVIS

Sharing among friends

#### Hotel Tonight



Inviting to follow along on social



### **Brand Education**



#### **Exclusive** member benefits









upgrades



Early check-in, late check-out

• Remind readers of all their benefits as a member

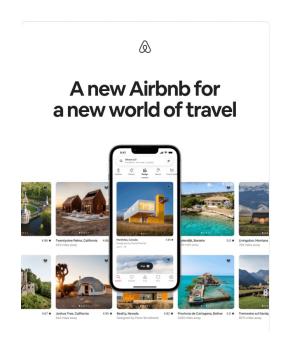


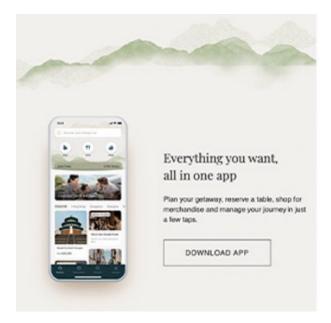


 Preference center quick link in account box to personalize their preferences



### **Brand Education**





Hotels, Rewards, and Deals Download the App at Your Fingertips Connect with Anantara Hotels, Resorts & Spas Download the Anantara App Download on the Available on the App Store Google Play FIND US ON DOWNLOAD OUR FREE APP f **y** 0 f 0 y in 0 🖸 Google Play App Store AppGallery

#TTB3010 0 points as of 01/26/2023 Account

CHOICE privileges

- Create a neat interactive animation in a secondary module
- Static, but more prominent, placement
- Small banner or download icons in the footer



### Hierarchy & Tone



EXPLORE MORE



HOTELS & RESORTS

**DON'T MISS OUT** 



Winter Bonus Offer: Boost Your Points

THIS MONTH'S HIGHLIGHTS

Clear section dividers

#### The joy of starry nights

Share stories under the stars with a glamping adventure at <u>Ventana Big Sur an Alas Resort</u> in California or be Island to sleep by the sounds of the sea in your own provide ware vivid as <u>Plant Hypst Matchews Haddhas</u>. Also in imperial splendor at <u>Hotel du Palais</u>. Blantz in The Unbound Collection by Hyati, France — the former palates of Naccleon III.



#### The joy of keeping cool

Haive family fun amid caecading pools, a confacrers waterslide and a meandering, lazy river at <u>Grand Hyart Kaual Resort and Sea</u>. Or find remance in sturning Caribbean surroundings with a dip in the adults-only Rempert Pool at Park Hyart St. Kirts Christoche Hardour.



#### The joy of passionate pursuits

Do something you love with someone you love, Hilks to a jungle waterfall as moneys play overhead at Andac Costa Rica Report at Peninsula Pasazyso. Cycle gast not paddies to an arcient sanctaury or take a decenwater dive at Alia Mangga, Indonesia. Learn to be an expert aque sellor at <u>Grand Hostil</u> Ggs. Indo.

Inspiring & timely tone

# Just what you've been waiting for

#### What's New

See our latest

LIFESTYLE AWARDS

See our latest

OFFERINGS FOR YOU

**GET INSPIRED** 



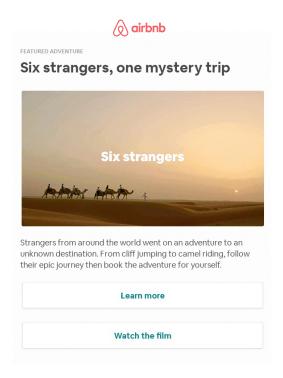
Heroku's Managed Service Helps Kolide Do More with a Smaller Team

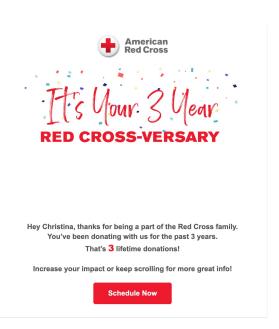
After an expensive experiment with Kubernetes, Kolide can execute faster on Heroku.



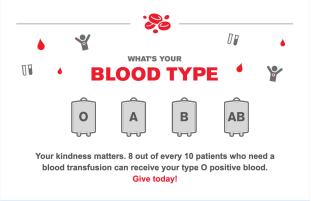


### *Interactivity*









Engaging graphics

Opportunities to bring in video content

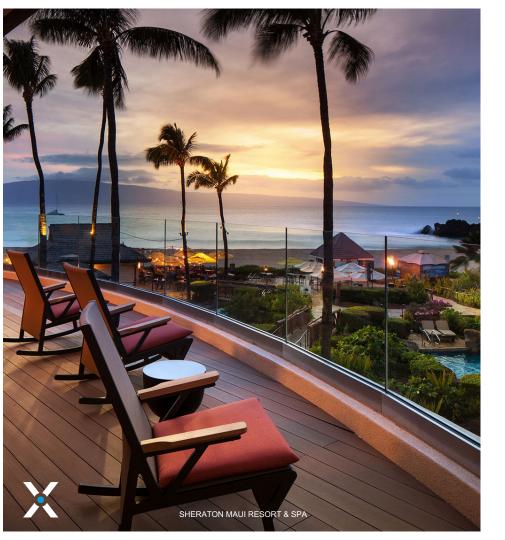


# Ongoing Feedback



Ongoing feedback loop to gauge how well our readers are enjoying their MAU



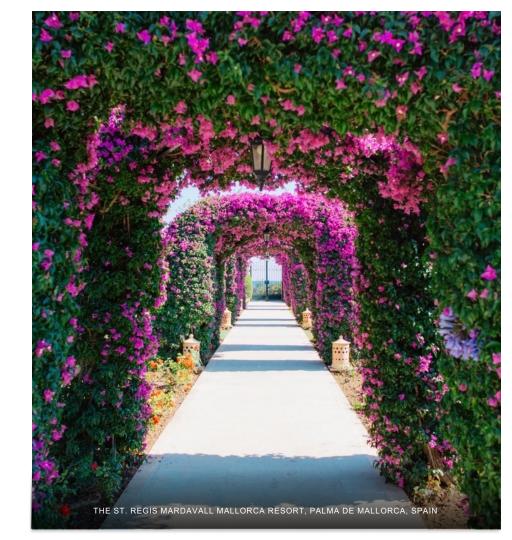


# Strategy

Business objectives, program goals and test & learn agenda

### Work Session Overview

- Business Objectives
- Program Goals
- Campaign Strategy
- New Key Segment Opportunities
- Test & Learn Agenda





## Core MAU Business Objectives

Building pride and growing engagement by utilizing personalization and dynamic content via a test and learn approach in order to deepen loyalty and drive revenue.

### Core MAU Program Goals

Discuss / Determine KPI Goals

CTR 2019: 2.07% | Last 6 Months: 1.06% Unsub Rate 2019: 0.21% | Last 6 Months: 0.13%

Revenue 2019: \$10.7 M | Last 6 Months: \$4.5 M Room Nights 2019: 52.1 K | Last 6 Months: 45.8 K

#### Additional KPI Goals For Consideration:

- Sub-Segments: Member Level, Tenure, Opportunity Segments
- Lifecyle Stages
- Content: Cobrand, Global Promo, etc.



## Core MAU Program Goals

Discuss / Determine Project Pillar Goals For Consideration

Develop Test & Learn Introduce Tailored **Enhance Brand** Implement Surveys / Kickoff 2024 Planning Polls To Garner Efforts Agenda To Propel / Content By Segment **Education: Utilizing** Inform Propensity Models; Content Interests Brand Portfolio Pull Personalization & Throughs Dynamic Content



### Core MAU Campaign Strategy

Key Campaign Strategy Pillars For 2023

Determine Focus Areas For Improvement & Optimization Tied To A Test & Learn Agenda Capture Primary & Secondary Baseline KPIs (Revenue, CTR, Unsub Rate, Program Engagement) Identify New Key Segments For Content Versioning, Personalization & Reporting Only Look For Connections With Luxury MAU: Program Messages, Offers & Testing Opportunities Expand Regional / Localization Content Efforts

Feedback Loop To Stakeholders



### New Key Segment Opportunities

Potential New Segment Opportunities For Consideration

New Members: Joined
The Program 0-100 |
101+ Days Ago

Inactive Members:
Has Not Earned Points
Or Redeemed In The
Last 3, 6, 9, Months

High Average Daily
Rate (ADR) Audience
vs. Non-Cardholder



### Test & Learn Agenda | Approach

- Explore: Identify what we want to know and learn
  - What information is currently missing?
  - What have we wondered about?
  - What assumptions would we like to confirm?
- **Vet:** Make sure we are seeking the right knowledge, in the right order
  - Will the acquired knowledge be useful in developing future strategy?
  - Is the acquired data or learning map to business objectives and goals?
  - What's first? De-prioritize the ideas that do not meet above criteria
- Construct: Develop iterative test plan focused on key test areas
  - Identify the appropriate learning approach
  - Prioritize tests based on whether it is impactful, executable, and measurable
- Document: Document learnings and recent recommendations
  - Refer to past learnings to develop strategies as well as inform future learning initiatives
  - Update test section on campaign roadmap quarterly



## Test & Learn Whiteboard | Building Pride & Growing Engagement

#### **IQ & Segmentation**

- Leisure Modules
- Moments
- Brand Propensity
- Lifestyle Data / Personas
- Condensed Version For New Members
- Tailored Content By Segment
  - Inactive Members
  - Ambassadors
- Incrementality
- Active Member Propel To New Product / Brand
- New Key Segment Opportunities

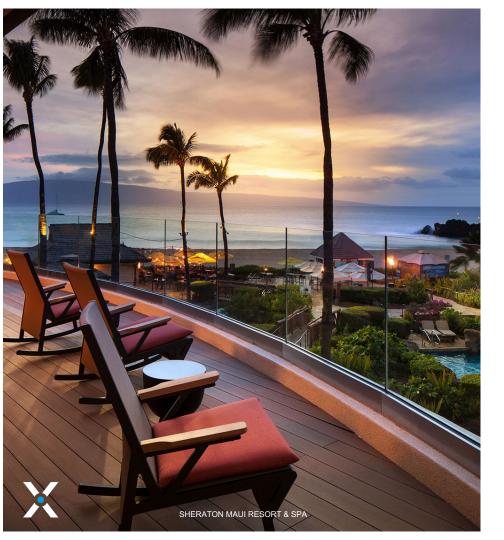
#### **Content & Layout**

- Inclusion Of Videos
- Module Hierarchy
- Countdown Timer
- Polling
- Milestone Messaging
- Themed Editions
  - Seasonal Drivers
  - Brand Activations
- 'Did You Know' Content
- Brand Education & Content

#### Offers & Localization

- Gated Offers
- Region Specific Modules





## **Process**

Initial process and workflow enhancement review

### **Submissions**

- Submission Form Updates
- Submission Review
  - Shift to 2 days after the solicitation is closed.
- Future changes:
  - Workfront Submissions
  - Cobrand Submissions through Workfront



### Grid

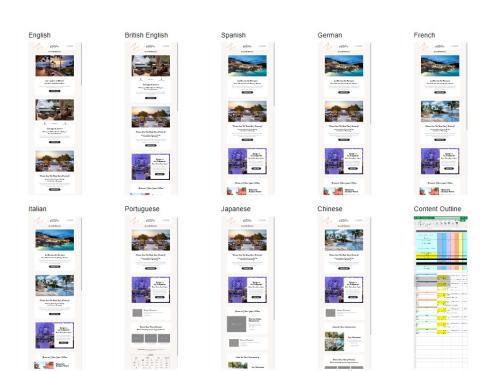
- Regional Review
  - Provide Grid by language for regional review to EMEA and Americas regions before design starts.
    - This will hopefully aid in adding more content for the regions in the future.
- Grid Layout Refresh
- Evergreen Content

			SPA	
SECTION	SECTION DESCRIPTION	SPA	Logic	NOTES
ACCOUNT BOX			Format as DD/MM/YYYY for members	
ACCOUNT BOX	Activity as of date	x	receiving INL	
HERO	MB Escapes - 20% off	×	Target to GER, SPA, ITA and FRE members	Offer valid from 4/26-30.
	Wib Escapes - 20% Oil	×	Test hero against generic spring.	Oner valid from 4/20-30.
	Generic Spring	х	1/3 US, 1/2 Canada, 1/2 CALA	Control group or go to everyone.
			place in CDATA_1	Waterly blue imagery.
			Member	
			Global members with EN. BEN. GER. SPA. ITA.	
OFFER 1	Resort Experiences	х	FRE language preference.	
			This will only display for ITA Members in this spot.	Offer: 10% off + 3K Bonus Points per Stay
	Balearic Island MEO	-	эрос.	Dates: 3/20 = 6/12
OFFER 2			Members only for EN, BEN, SPA, GER and ITA	Dates: 3/20 = 6/12
			,	
	Moments - Spanish Moments	x	CALA Members with Spanish language	
	Page			
			This offer needs to be duplicated to display for	
			BEN, SPA and GER.	
OFFER 3	Balearic Island MEO	x		This is a duplicate module from Offer 2 but displaying in Offer 3 s
OFFERS			ENG will not receive this at all.	to targeting.
			Members only for EN, BEN, SPA, GER and ITA	
COBRAND SECTION				
SMALL ALERT	Maritz US Submission		ENG: US Members with points	
		×	SPA: Global Members excluding China with	Updated to members with points
			points	
			Global Members with English and Spanish	
	All-Inclusive awareness	х	language preference	This particular one should be just for SPA.
NEWS 2			Global Members with English and Spanish	
More for Your Journey	All-Inclusive awareness	x	language preference	We need to duplicate this in the News 2 spot for ENG.
	City Express	x	ENG and SPA version	
	City Express	^	This one should only go to SPA.	
NEWS 4	City Express		ENG and SPA version	Kelly if you design this in the NEWS 4 spot for Spanish, we can reu
More for Your Journey			This one should only go to ENG.	English too so might be better here than in the NEWS 3 spot.
LEISURE		x		Mini update for US.
				Keep PCIQ for In-Lang.
	Travel Trends Quiz			
			and the same of the same	
TRAVELER			Global members with a Spanish language	
TRAVELER	Traveler Article	×	preference	Jessica this will need to be retranslated from English
TRAVELER FEATURED PROPERTY	Traveler Article	х		Jessica this will need to be retranslated from English



### Design

- Designing by region with April
  - This will hopefully help regions get a sample of what to expect earlier on and make content easier to digest.
  - The grid will also be included to help on an offer/content level.







### Data

- Data into Adobe
- Data Process
  - Targeting and testing
- Deployment Delays

# Next Steps

Timing	Notes	Milestone	Description
Thursday, March 23 <sup>rd</sup>	Available 60-minute timeslots	Initial Presentation Strategy	Share analysis, benchmarks, and plan roadmap items
Thursday, March 30 <sup>th</sup>	Onsite Marriott HQ  Would 12-2PM work (including lunch)?  Anyone additional you want us to extend the invite to?  Interest and availability in dinner on Wednesday, March 29 <sup>th</sup> ?	Final Presentation	Present analysis, opportunities for expanding and optimizing the newsletter, and test & learn roadmap  Present creative and content go-forward approach  Present process and workflow enhancement go-forward approach



